

# EUROPEAN RISK MANAGEMENT SEMINAR 2018

8-9 OCTOBER 2018  
ANTWERP, BELGIUM



Corporate responsibility  
& sustainability

Applying lessons  
learned

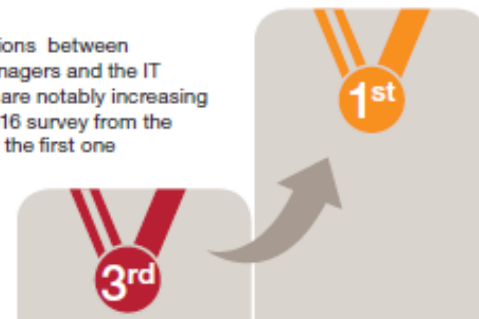


cyber

# European Risk Manager Survey 2018



The interactions between the Risk Managers and the IT department are notably increasing since the 2016 survey from the third rank to the first one



**EUROPEAN** RISK  
MANAGEMENT  
**SEMINAR** 2018

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## Wannacry learnings



cyber

# Europol



## Europol: "Hay que elogiar a Telefónica por su transparencia sobre el ciberataque"

El jefe del Centro Europeo de Ciberdelincuencia dice que tanto las empresas como los particulares deben protegerse mejor.

16 mayo, 2017 - 05:23

EN: [EUROPOL](#) [TELEFÓNICA](#) [CIBERATAQUES](#) [CIBERSEGURIDAD](#)

Juan Sanhermelando • [Twitter](#) • Bruselas

**Telefónica también fue la única gran empresa española que reconoció haber sido afectada. ¿Hizo bien? ¿Es la transparencia la respuesta en estos casos?**

Esta es absolutamente la forma correcta de actuar. La industria y las fuerzas de seguridad deben cooperar y tiene que haber esta transparencia. Cuanta más información tengamos de todas las partes posibles, más fácil será que podamos detener a los responsables del ataque. Así que hay que elogiar a Telefónica por su transparencia.

España ha dado una respuesta muy profesional al ataque. Fue uno de los primeros países en comunicarse con Europol.

## Actualización informativa sobre los ciberataques producidos (/sala-prensa/notas-prensa/actualizacioninformativa-los-ciberataques-producidos)

Publicado el 14/05/2017



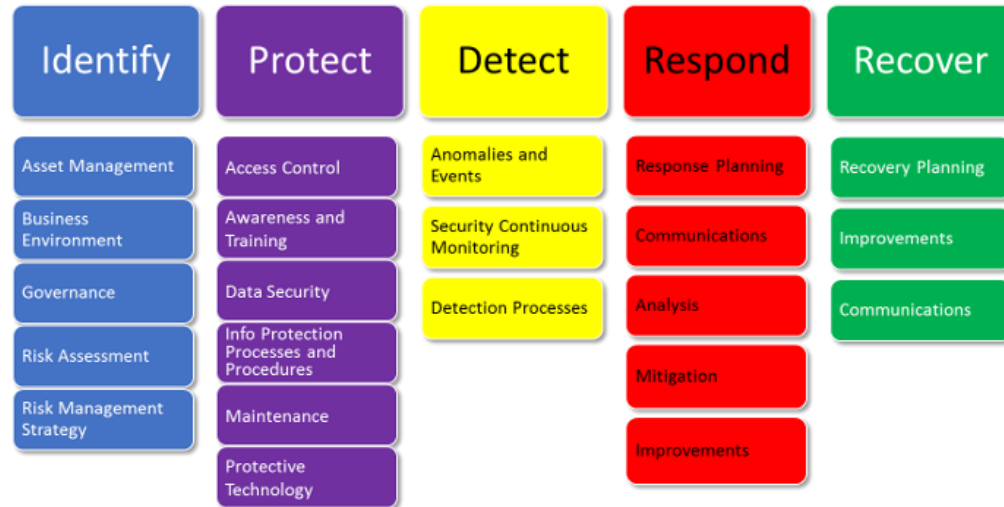
El Ministerio de Energía, Turismo y Agenda Digital informa a través del Instituto Nacional de Ciberseguridad (INCIBE) que el Centro de Respuesta a Incidentes de Seguridad e Industria (CERTSI), operado de forma coordinada por INCIBE y el Centro Nacional para la Protección de Infraestructuras Críticas (CNPIC), continúa trabajando con las empresas afectadas por los ciberataques que empezaron a producirse el viernes 12 de mayo.

Telefónica, una de las primeras compañías en detectar la amenaza, ha sido clave para acotar y minimizar el impacto del ataque en otras empresas y organismos. Gracias al trabajo conjunto con las entidades afectadas y en particular con Telefónica, el equipo del CERTSI ha podido confirmar y analizar que existen al menos dos variantes del virus informático.

- ❖ La primera de ellas, WannaCrypt.A[1] realiza, como primer paso antes de comenzar a cifrar los documentos del equipo, un intento de conexión a una página web codificada internamente. Si consigue realizar la conexión con éxito, no cifra ningún documento. Si, por el contrario, no consigue realizar la conexión a la página web, comienza el cifrado de los documentos y solicita el pago del rescate de los documentos cifrados.
- ❖ La segunda variante, WannaCrypt.B, comienza inmediatamente con el cifrado de los archivos para posteriormente solicitar el pago del rescate de los documentos cifrados.

# Resilience

## NIST Cyber Security Framework



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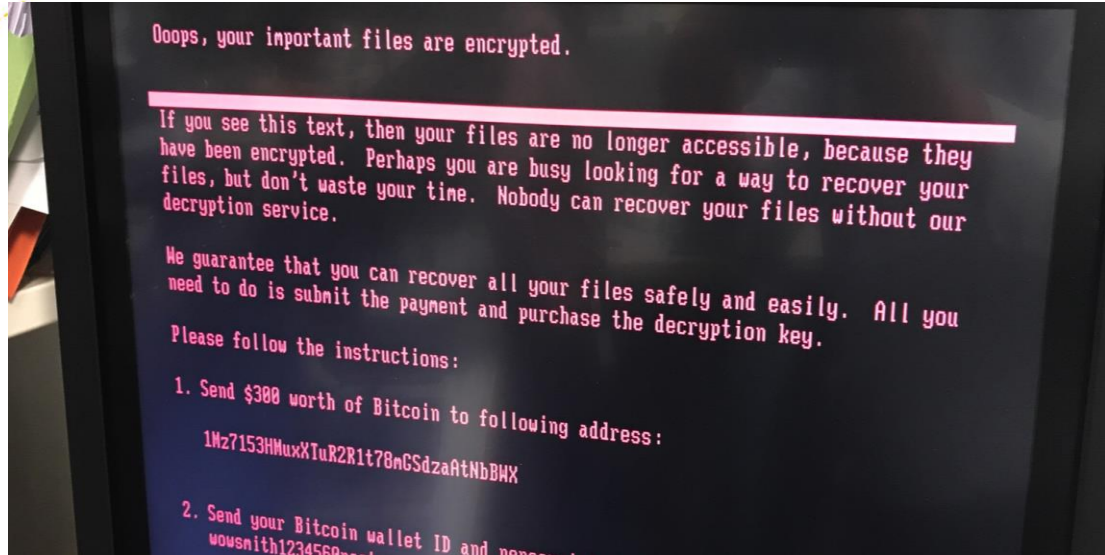
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## NotPetya



cyber

# June 27th 2017 Cyber-attack





02

## Background to the malware NotPetya

*The superficial resemblance to Petya is only skin deep. Although there is significant code sharing, the real Petya was a criminal enterprise for making money. This [latest malware] is definitely not designed to make money. This is designed to spread fast and cause damage, with a plausibly deniable cover of ransomware.*

Computer security veteran, The Grugg

Ukrainian power generation in December 2016, then US power generation in February 2017

- Targeted at Ukraine with a desire to disrupt a national holiday and delay tax

To put it plainly, this code was built to destroy, not extort

03

## The cyber-attack The impact



ON 27 JUNE A. P. MOLLER – MAERSK, AMONGST MANY GLOBAL COMPANIES, WERE HIT BY THE MALWARE NOTPETYA



**49,000**

LAPTOPS INFECTED



**ALL**

PRINT CAPABILITY  
INACCESSIBLE



**1200**

APPLICATIONS  
WERE INACCESSIBLE



**1000**

APPLICATIONS  
WERE DESTROYED



**FILE  
SHARES**

UNAVAILABLE



# 04

## The root cause The causation

The default software for submitting tax returns in Ukraine is called MeDoc

The software company that produces this was compromised and 'back doors' were put into the product giving the 'hackers' access to all companies that used the software – including Maersk

The software automatically updates itself and in the June update it pulled the virus into our network

Once on our network it looks to move from system to system, but it can not jump from one network to the other, meaning our customers and partners that connect to us remained safe



05

## Reflections & lessons learned

### Integrate CM, BCM, ERM & Insurance

- Crisis Management
  - Competences
    - Communication
    - Ressources available
- Business Continuity
  - Tested recovery plans
- Governance
  - CISO, CIO and
- Internal Audit
- Risk Identification
  - Risk Quantification
    - Frequency, severity
- and impact
- Risk Mitigation
  - Segregation of risk
    - Risk Culture
    - Risk Transfer
- Risk Reporting
  - Risk Owners
    - Action plans
    - Key Risk Indicators

The image features an abstract graphic design with a central focus on the text "Key Learnings". The design consists of several yellow circles of varying sizes and opacities, connected by thin yellow lines. Some lines are solid, while others are dashed. The circles are arranged in a way that suggests a network or a flow of information. The text "Key Learnings" is written in a bold, blue, sans-serif font, positioned in the lower right quadrant of the image. The overall aesthetic is clean and modern, with a focus on geometric shapes and a limited color palette of yellow, blue, and white.

# Key Learnings

# Key Learnings

- A framework: Telefonica applied a cyber resilience methodology based on five pillars: identify, protect, detect, respond and recover.
- Transparency: Telefonica decided to communicate quickly and regularly with the Spanish security and cyber authorities and its business customers. Telefonica was not just a good business partner but also part of the solution.
- Integrate Crisis Management, Business Continuity Management, and Enterprise Risk Management & Insurance into a comprehensive structure.



**Thank you for your  
attention**